UNIVERSITY of PENNSYLVANIA

The School of Veterinary Medicine

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October 16, 1994

Admissions Committee Wharton Executive MBA Program University of Pennsylvania 224 SCC 6355

To Whom it may concern,

It is my great pleasure to write a letter of recommendation for Mr. Robert Naylor who has applied for admission into the Wharton Executive MBA Program. I have known Bob for approximately 6 years through our mutual membership at the Fox Chase United Methodist Church. During this time, I have interacted with Bob often and have come to know him quite well. Based upon my knowledge of Bob's intellect, personal drive, and leadership abilities, I believe that he is an outstanding candidate for admission into your program. I will describe some of the reasons that I have come to this conclusion.

First, Bob very generously supplied his time and talent to serve as a free consultant for our Church when it became necessary to upgrade our computer systems. Bob's advise was invaluable. His knowledge enabled us to design a system that was best suited for our needs. Without his input, we would have most likely designed the system poorly and would have purchased equipment that would not have best suited our needs. By donating his time, free of charge, Bob greatly assisted us. It was also very comforting to know that Bob was someone whom we could trust completely.

Second, Bob is not afraid to pursue a difficult course in order to achieve his long term goals. Bob has worked in many positions and has pursued studies at a number of institutions. At each step, Bob became a more diversified and knowledgeable individual. He will bring a wealth of experience, personal knowledge, and practical skills to your program. His enthusiasm for work and his wonderful sense of humor make working with him a joy.

Perhaps what most impresses me about Bob Naylor is his leadership ability. This was most evident to me during the past two years when he led two teams of high school students on work mission trips to Appalachia. These trips needed great preparation, planning, and leadership in order to pull them off. Bob took the projects upon himself and because of his efforts, the trips were realized. This was not a small undertaking because our Church had never participated in these sorts of a projects before. Yet, largely because of Bob's efforts, the trips were great successes. I should

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also point out the great trust we demonstrated in Bob's leadership since we were sending our children hundreds of miles away in his care.

What more can I say? I think that Bob Naylor would be an outstanding addition to your program and I recommend him to you without reservation.

Michael Atchison, Ph.D. Associate Professor

Sincerely

Head of Biochemistry